Supplemental Digital Appendix 1

Public Members on Governing Boards Survey (n = 16), 2016

1. Please select which organization you are representing.	
Association of American Medical Colleges (AAMC)American Association of Colleges of Osteopathic Medicine (AACOM)Accreditation Council for Continuing Medical Education (ACCME)Accreditation Council for Graduate Medical Education (ACGME)American Board of Medical Specialties (ABMS)	
American Board of Internal Medicine (ABIM)	
American Board of Family Medicine (ABFM)	
American Board of Pediatrics (ABP)	
American Hospital Association (AHA)	
American Medical Association (AMA)	
American Osteopathic Association (AOA)	
American Osteopathic Association Bureau of Osteopathic Specialties (AOA-BOS)	
American Osteopathic Board of Internal Medicine (AOBIM)	
American Osteopathic Board of Family Medicine (AOBFM)	
American Osteopathic Board of Pediatrics (AOBP)	
Council of Medical Specialty Societies (CMSS)	
Commission on Osteopathic College Accreditation (COCA)	
Educational Commission for Foreign Medical Graduates (ECFMG)	
Federation of State Medical Boards (FSMB)	
The Joint Commission	
Liaison Committee on Medical Education (LCME)	
National Board of Medical Examiners (NBME)	
National Board of Osteopathic Medical Examiners (NBOME)	
2. How many members serve on your organization's governing board?	
The next few questions are about <u>physicians</u> who are members on your board.	
3. How many of your board members are physicians?	
a) How many of these physicians are male? Female?	
b) Please indicate how many physicians are in each estimated age range. 34 years or younger 35-54 years 55-74 years 75 or older	

The next questions are about your board members who do not work in healthcare.

4.	How many of your board members do not work in healthcare?
	a) How many of your members who do not work in healthcare are male? Female?
	b) Please indicate how members who <u>do not</u> work in healthcare are in each estimated age range.
	34 years or younger 35-54 years 55-74 years 75 or older
5.	Are members who <u>do not</u> work in a healthcare eligible to serve as the Chair of your governing board?
	Yes
	No
	Unsure
I f	"yes"answer #6
6.	Has any member who <u>does not</u> work in healthcare served as a Chair of your governing board?
	Yes
	No
	Unsure
7.	Which of the following do you <u>value</u> most in your members who <u>do not</u> work in healthcare? Select up to two.
	Policy knowledge or expertise
	Knowledge/expertise in business
	Communication skills
	Fiscal knowledge/expertise
	Commitment to the priorities and interests of the public
	Other (please specify)

8.	Which of the following do you see as the greatest <u>challenge experienced</u> by your members who <u>do not</u> work in healthcare? Select one.
	Lack of policy knowledge or expertise Lack of knowledge/expertise in business Lack of communication skills Lack of fiscal knowledge/expertise Lack of commitment to the priorities and interests of the public Other (please specify)
9.	Respond to the following statement using the scale below: It is challenging to identify and recruit good candidates to serve as board members who do not work in healthcare.
	Strongly agreeAgreeNeitherDisagreeStrongly disagree
10	. How do you identify member candidates who <u>do not</u> work in healthcare for your governing board? Select all that apply.
	Candidates are self-nominatedExisting board members nominate candidatesReferrals or suggestions from other individuals or organizationsNot applicable: They are elected to our boardOther (please specify)
11	. How might you anticipate the role of members who <u>do not</u> work in healthcare changing for your organization?
12	. We are trying to understand how organizations use the term "public member" in relation to the members of their governance.
	Please write out the definition or criteria below. Write "No definition" if your organization does not have an official or working definition of "public member."

Supplemental Digital Appendix 2

Interview Questions for Public Members (n = 9) of Health Care Regulatory Organization Boards (n = 6), 2016

- How long have you been on the governing board of [insert organization]?
- How did you become aware of the organization?
- How do you see your role as a public member on this board?
- What have you found most rewarding about serving on this board?
- What have you found most challenging about serving on this board?
- Other thoughts or comments you wish to share?