

SCD Table B. “Factor Loadings from Principal Components Analysis of Survey Items Measuring the Dependent Variables”

	Positioning on vision, strategy	Positioning on political env., economy	Challenges	Likely future performance
From your experience in the alliance, please indicate your level of agreement with the following statements about how well the alliance is positioned for the next five years: (1=“Strong disagree”; 3=“Neither Agree nor Disagree”;				
Item 1: Alliance has identified clear goals and objectives to guide its work for the next five years.	0.79	0.13	-0.23	-0.17
Item 2: Alliance has adopted the right strategies, programs and initiatives to achieve its stated objectives over the next	0.84	0.04	-0.23	-0.12
Item 3: Alliance has the appropriate leadership to guide the organization for the next five years.	0.73	-0.02	-0.32	-0.05
Item 4: State or local economic conditions (e.g., economic growth, market competition) are likely to hinder the alliance’s efforts to achieve its objectives over the next	0.05	0.84	-0.15	0.20
Item 5: State or local political conditions (e.g., policy environment at the state and local level) are likely to hinder the alliance’s ability to achieve its objectives over the next five years.	0.08	0.91	-0.14	0.04
How likely to you think it is that the alliance will face the following challenges sometime over the next five years?: (1=“Not at all likely”; 3=“Moderately likely”; 5=“Completely likely”)				
Item 1: The alliance will have difficulty attracting or keeping the “right” people on the alliance board/key leadership group – that is, people with the skills, talents, or political connections needed.	-0.28	-0.15	0.76	-0.10
Item 2: The alliance will have difficulty getting alliance board members to make a strong enough commitment or dedicate enough time to the alliance.	-0.34	-0.19	0.74	-0.06
Item 3: The alliance will have difficulty getting the broad-based support it needs from the community.	-0.35	-0.08	0.68	-0.05
Item 4: The alliance will have difficulty securing the financial resources needed to do its work.	-0.06	-0.24	0.70	-0.29
Item 5: The alliance will have difficulty attracting or retaining staff who have the skills and experience needed.	-0.28	-0.02	0.79	-0.20
Item 6: The alliance will face competition from other entities/organizations who want to perform the same or similar work as the alliance.	-0.07	0.06	0.51	-0.17
From your perspective, how likely are the following things to occur over the next five years: (1=“Not at all likely”; 3=“Moderately likely”; 5=“Completely likely”)				
Item 1. The alliance will become recognized (or continue to be recognized) as a national leader in one or more areas	0.17	-0.01	-0.16	0.59
Item 2. The alliance’s work will lead to measurable improvements in the quality of health care provided in its	0.19	0.02	-0.11	0.70
Item 3. The alliance’s work will lead to measurable improvements in the health of people in its service area.	0.23	-0.02	-0.11	0.70